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# INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT

To the Directors of Chester Playhouse Society

We have reviewed the accompanying financial statements of Chester Playhouse Society (the Society) that comprise the statement of financial position as at December 31, 2023, and the statements of operations, changes in fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

#### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the financial statements do not present fairly, in all material respects, the financial position of Chester Playhouse Society as at December 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Bridgewater, Nova Scotia March 16, 2024 CHARTERED PROFESSIONAL ACCOUNTANTS

Bellion Veintle Le

Halifax

Chester

Bridgewater

Liverpool

Shelburne

**Barrington Passage** 

	4	3//	6	Director	P()			Kal &	13	Director		ON BEHALF OF THE BOARD
1,608,097	2,005 \$	3,182,005	49	10,000	€	2,990,046	€9	19,635	69	162,324	<del>co</del>	
488,835	429,072	429		10,000		323,492		19,635		75,945		
124,213	10,940	15									**************************************	
10,0,0	000	7.				t				75 945		Unrestricted
10 840	19 635	-		1		ı		19.635		ı		Internally restricted (Note 12)
10,000	10,000	=		10,000		1		f		ı		Externally restricted (Note 12)
341,982	323,492	323		1		323,492		í		t		Investment in capital assets
												FUND BALANCES
1,119,262	2,752,933	2,75		4		2,666,554				86,379	***************************************	
1,022,480	3,719	2,50		ŧ		2,503,719			***************************************	8		Deterried collappanous (Note 11)
96,782	249,214	249		1		162,835		f		86,379		
40,000	171,500	17	-	*		131,500		24		40,000		debt (Note 9)
												Current portion of long term
	19,038		,	1				ı		19,038		Deferred revenue (Note 8)
\$ 34,814		O1	<del>(/)</del>	ı	69	31,335	69	ŝ	↔	27,341	↔	Accounts payable (Note 7)
												LIABILITIES Current
\$ 1,608,097	3,182,005	3,18	49	10,000	€9	2,990,046	€	19,635	↔	162,324	<del>G</del>	
708,632	2,747,724	2,74		#		2,747,724		in		*		Capital assets (Note 6)
899,465	434,281	43		10,000		242,322		19,635		162,324		
1 0			-	t		(43,569)		192		43,377		Interfund balances
13.688	21.858	N		ı		ı		;		21,858		Prepaid expenses
0,0	2 287			ı		1 -		ı		2,287		Inventory
110 914		o c	4	1 70	4	86,773	4	, -		339		Amounts receivable (Note 5)
\$ 774.863	323 024	يد د	en.	10 000	Ð	199 118	<del>69</del>	19.443	₩	94,463	<del>69</del>	ASSETS Current Cash
2022	تن	2023		Fund		Capital Fund		Reserve Fund	Re	General Fund	Ge	
				Cash Elaw				Building				

	Ge	General Fund	Rea	Building Reserve Fund	0	Capital Fund	0	Cash Flow Fund		2023		2022
REVENUE												
Ticket sales	69	126.057	69	6 995	<b>9</b>	i	A	ı	A	133 059	A	136 12
Sponsorship		35,750		1		ı	4	ı	4	35 750	•	40,500
Youth theatre programs		7.490		1		ı		ı		7 490		3,000
Government grants - Schedule 2		187,191		1		ı		ı		187 191		185 130
Donations		122,539		í		ŧ		ı		100,101		100,100
Fundraising - Schedule 2		58.220		ı		ı				78,000		47 055
Amortization of deferred										00,110		47,000
contributions (Note 11)		1		ı		31,693		ı		31,693		ŧ
Other revenue - Schedule 2		7,797		8		#E		ą.		7,797		931
		545,044		6,995		31,693		1		583,732		437,730
EXPENSES												
Advertising - Schedule 3		44,616		ı		t		š		44.616		20 809
Amortization		ı		ı		50,183		ı		50.183		2 893
Building operations - Schedule 3		31,168		ì				ı		31.168		20 543
Cost of attractions		135,130		1		ı		ı		135.130		79 038
Fundraising		9,902		ı		1		ı		9,902		8,983
Insurance		325		ı		,		ı		325		750
interest and bank charges		1,876		ı		ı		ı		1,876		806
Office - Schedule 3		35,264		ı		3		ı		35,264		23,666
Orner - Schedule 3		33,476		1		1		ı		33,476		22,614
Mogos and bones		37,993		1		ı		ı		31,993		14,224
Vouth theatre		263,988		1		ı		ı		263,988		205,955
- Carl algang		5,5/4		3	***************************************	3		8		5,574		1,287
		593,312		3		50,183		8		643,495		401,568
EXCESS (DEFICIENCY) OF	A	(40 260)	9		•		•		•			

CHESTER PLAYHOUSE SOCIETY
Statement of Changes in Fund Balances
Year Ended December 31, 2023

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(	0
	O
	C

	G.	General Fund	Re	Building Reserve Fund	O	Capital Fund		Cash Flow Fund		2023		2022
FUND BALANCES - BEGINNING OF												
YEAR	€9	124,213	€	12,640	↔	341,982	↔	10,000	69	488,835	69	452,673
Excess (deficiency) of revenue over												
expenses		(48,268)		6,995		(18,490)		š		(59,763)		36, 162
FUND BALANCES - END OF												
YEAR	€	75,945	€9	19,635	€9	323,492	↔	10,000	69	429.072	69	488.83

CHESTER PLAYHOUSE SOCIETY
Statement of Cash Flows
Year Ended December 31, 2023

	စ္	General Fund	-m	Building Reserve Fund		Capital Fund		Cash Flow Fund		2023		2022
OPERATING ACTIVITIES  Excess (deficiency) of revenue over												to C to to
expenses Items not affecting cash:	↔	(48,268)	↔	6,995	↔	(18,490)	€	ı	49	(59,763)	69	36,162
Amortization of capital assets				ı		50,183		,		50.183		2 803
Amortization of deferred contributions	***************************************	9		8		(31,693)		***		(31,693)		
		(48,268)	-	6,995						(41,273)		39,055
Changes in non-cash working capital:												
Amounts receivable		6,634		ı		17.168		ı		23 802		273 OV)
Inventory		(2.287)		ı		: .		ı		(2 287)		(=0,0,0)
Prepaid expenses		(8, 170)		ŧ		ı		ı		(8,170)		(8 835)
Accounts payable		4,953		,		18,913		ı		23.866		(58 712)
Deferred revenue		17,613		***		(20,548)		***		(2,935)		1,425
		18,743		¥		15,533	1	ğ		34,276		(104,798)
		(29,525)		6,995		15,533		ŧ		(6,997)		(65,743)
INVESTING ACTIVITIES												
Purchase of capital assets Contributions for capital assets		1 1		i, i		(2,089,274)		ı		(2,089,274)		(551, 188)
	ulinde i e el l'establissica de l'establissica d					101200				1,014,004	COCCOSTO SERVICES	042,122
	***************************************	8		. 3		(576,342)		8		(576,342)		90,934
FINANCING ACTIVITIES												
Advances to (from) funds		(60,850)		ı		60,850		ı		ı		ı
Proceeds from long term financing		ğ				150,000		ı		150,000		ı
repayment of long term dept		*				(18,500)		***		(18,500)		
		(60,850)		\$		192,350		20		131,500		ŧ
INCREASE (DECREASE) IN CASH		(90,375)		6,995		(368,459)		ı		(451,839)		25,191
Cash - beginning of year		184,838		12,448		567,577		10,000		774,863		749,672
CASH - END OF YEAR	↔	94,463	€	19,443	€9	199.118	<del>5</del> 9	10 000	A	323 024	A	77/ 863

# STATUS AND NATURE OF ACTIVITIES

The Chester Playhouse Society (the "Society") operates and maintains Chester Playhouse, a community arts facility in the Municipality of Chester. Its mission is to offer and promote cultural experiences which engage our community and to operate a welcoming, accessible, arts facility.

The Chester Playhouse Society is incorporated under the Societies Act as a not-for-profit organization and is a registered charity under the Income Tax Act.

#### BASIS OF PRESENTATION

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Accounting estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

### Fund accounting

Chester Playhouse Society operates on a fund accounting basis. Separate funds have been established to distinguish between the General, Building Reserve, Capital and Cash Flow Funds.

The General Fund accounts for the Society's program delivery and administrative activities. This fund reports unrestricted resources and restricted operating grants.

The Building Reserve Fund reports the assets, liabilities, revenue and expenses related to building renovations of a long term nature.

The Capital Fund reports the assets, liabilities, revenue and expenses related to the Society's capital assets.

The Cash Flow Fund reports only assets to be used to meet temporary cash shortage requirements.

### Cash

Cash includes petty cash and bank balances, net of outstanding items.

#### Investments

Investments for which there are quoted prices in an active market are carried at fair value. Unrealized gains or losses are reported as part of net income.

(continues)

# SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

## Inventory

Inventory is valued at the lower of cost and net realizable value with the cost being determined on a first-in, first-out basis. Net realizable value is the estimated selling price in the ordinary course of business, less any applicable variable selling costs.

### Capital assets

Capital assets are stated at cost or deemed cost less accumulated amortization. Capital assets are amortized over their estimated useful lives on a straight-line basis at the following rates:

Buildings	40 years
Equipment	5 years
Furniture and fixtures	3 years
Computers	5 years
Computer software	2 years
Motor vehicles	5 years
Works of art	N/A

The Society regularly reviews its capital assets to eliminate obsolete items. Capital assets acquired during the year, but not placed into use are not amortized until they are placed into use.

### Revenue recognition

The Society follows the deferral method of accounting for contributions, which includes donations and grants. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Externally restricted contributions to the cash flow fund are recorded as direct increases to the fund balance.

Unrestricted contributions are recognized as revenue of the General Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Revenue from advertising, bar sales, fundraising, merchandise sales, production revenue, rentals, ticket sales and youth theatre programs is recognized as revenue when goods or services are provided and collections is reasonably assured. Unrestricted investment income is recognized as revenue when earned.

#### Non-cash gifts

Non-cash gifts are recorded at their fair market value at the time of the donation. During the year, \$26,107 (2022 - \$54,857) in non-cash gifts were donated.

(continues)

Year Ended December 31, 2023

# SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

## Impairment of long lived assets

A long-lived asset is tested for impairment whenever events or changes in circumstances indicate that its carrying amount may not be recoverable. An impairment loss is recognized in the Capital Fund when the carrying amount of the asset exceeds the sum of the undiscounted cash flows resulting from its use and eventual disposition. Any impairment loss is measured as the amount by which the carrying amount of the long-lived asset exceeds its fair value. Reversals of previously recorded impairment losses are recorded in the Capital Fund when circumstances permit.

# Financial instruments policy

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date.

Transaction costs on the acquisition, sale, or issue of financial instruments which are subsequently reported at fair value are expensed when incurred. Transaction costs on the acquisition, sale, or issue of financial instruments which are subsequently reported at amortized cost are amortized over the expected life of the instrument.

Financial assets measured at amortized cost include cash and amounts receivable.

Financial liabilities measured at amortized cost include accounts payable and long term debt.

Financial assets measured at fair value include investments for which there is an active market.

### COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

5.	AMOUNTS RECEIVABLE		
		2023	2022
	General Fund		
	Trade accounts receivable	\$ 500	\$ 4,768
	Grants receivable	-	1,470
	HST recoverable (payable)	(161)	735
		339	6,973
	Capital Fund		0,070
	Capital Fund		
	Insurance proceeds receivable	5,909	-
	HST recoverable	8,889	53,941
***************************************	Grant receivable	71,975	 50,000
		 86,773	103,941
		\$ 87,112	\$ 110,914

# CHESTER PLAYHOUSE SOCIETY Notes to Financial Statements Year Ended December 31, 2023

6.	CAPITAL ASSETS					
	,	Cost	Insurance Proceeds	 ccumulated mortization	2023 Net book value	2022 Net book value
	Land \$ Buildings Equipment Furniture and	40,000 4,601,436 5,611	\$ 1,904,340 -	\$ 41,621 795	\$ 40,000 2,655,475 4,816	\$ 40,000 260,000 1,698
	fixtures Computers Computer software Motor vehicles Works of art	2,904 8,627 7,495 20,998 18,400	- - - -	484 2,332 1,874 6,301	2,420 6,295 5,621 14,697 18,400	2,985 - 18,899 18,400
	Building restoration in progress	4,705,471	1,904,340	53,407	2,747,724	341,982 366,650
	\$	4,705,471	\$ 1,904,340	\$ 53,407	\$ 2,747,724	\$ 708,632
7.	ACCOUNTS PAYABL	E			2023	2022
	General Fund Accounts payable Accrued liabilities Gift certificates				\$ 3,462 10,067 13,811	\$ 5,395 5,931 11,066
					27,340	22,392
	Capital Fund Accounts payable -	Holdbacks			31,336	12,422
					\$ 58,676	\$ 34,814

The Society has an authorized ScotiaLine of \$25,000, which bears interest at prime plus 2.49% per annum and is unsecured. The balance on the ScotiaLine as at December 31, 2023 is \$Nil.

# Year Ended December 31, 2023

# 8. DEFERRED REVENUE

Deferred operating revenue include sponsorships and ticket sales received in the current year that relate to the subsequent year. Changes in the deferred operating revenue are as follows:

		2023		2022
Deferred operating revenue  Balance - beginning of year  Less: Amount recognized as revenue in the during the year  Add: Amounts received related to the following year	\$	1,425 (1,425) 19,038	\$	- - 1,425
Balance - end of year	\$	19,038	\$	1,425
Deferred insurance recoveries, reported in the Building Reserve proceeds received during the year as follows:	e Fund	, relate to ur	nsper	
Deferred insurance recoveries  Balance - beginning of year Add: Insurance proceeds received Less: Expenditures incurred during the year	\$	20,543 933,002 (953,545)	\$	181,575 520,543 (681,575)
Balance - end of year	\$	**	\$	20,543
9. LONG TERM DEBT				
	-	2023		2022
Private loan payable to The Sir Christopher Ondaatje Theatre Foundation ("SCOTF"), non-interest bearing and repayable in full on or before April 30, 2024.	\$	131,500	\$	
The Society received a \$60,000, non-interest bearing, Canada Emergency Bank Account loan (CEBA) from Scotiabank as a result of the COVID-19 crisis. Repayment of \$40,000 on or before January 18, 2024, results in loan forgiveness of 33.33% (\$20,000) which was recognized in revenue in the year the loan was advanced. Subsequent to yearend, \$40,000 was repaid and the Society qualified for the loan forgiveness.		40.000		40.000
repaid and the society qualified for the loan forgiveness.		40,000	***************************************	40,000
		171,500		40,000
Amounts payable within one year		(171,500)		(40,000)
	\$	•	\$	-

## 10. BUILDING FEE ALLOCATION

The Society has a policy of allocating \$2 from each ticket sale to the Building Reserve Fund to be used for building renovations of a long term nature (Note 12).

# 11. DEFERRED CONTRIBUTIONS RELATED TO CAPITAL ASSETS

Deferred contributions include unamortized contributions related to the Playhouse rebuild. These contributions are amortized to revenue on the same basis as the amortization expense related to the Playhouse - 40 years straight-line.

Changes in the deferred contributions related to capital asset balance are as follows:

		2023	****	2022
Balance - beginning of year Add: Building campaign contributions received during the	\$	1,022,480	\$	361,958
year(Schedule 1) Less: Amounts amortized to revenue	****	1,512,932 (31,693)		660,522
Balance - end of year	\$	2,503,719	\$	1,022,480

#### 12. RESTRICTED FUNDS

Included in the Society's statement of financial position are restricted amounts totaling \$29,635 (2022 - \$22,640) and are represented by the following:

Included in the Building Reserve Fund is \$19,635 (2022 - \$12,640) of internally restricted funds which are to be used for building renovations of a long term nature as approved by the Board of Directors (Note 10).

In 2004, the Society received a \$10,000 grant from the Foundation for Heritage and the Arts. The purpose of this grant was to establish a reserve fund to be used to fund short term cash flow shortages as approved by the Board of Directors. All advances from the fund are to be replaced by year end.

### 13. FINANCIAL INSTRUMENTS

The Society is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Society's risk exposure and concentration as of December 31, 2023.

#### Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Society is exposed to credit risk from customers. The Society, assesses, on a continuous basis, amounts receivable on the basis of amounts for which ultimate collection is reasonable assured on their estimated realizable value.

### Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Society is exposed to this risk mainly in respect of its receipt of funds from its customers and other related sources, long term debt and accounts payable.

	2023	2022
BUILDING RESTORATION CONTRIBUTIONS Government grants		
Atlantic Canada Opportunities Agency grant Department of Canadian Heritage	\$ 274,930	\$ 74,934
Municipality of Chester Major Project grant	700,000	200,000
Province of Nova Scotia grants:  The Canadian Association for the Performing Arts	0745	_00,000
Communities, Culture Tourism and Heritage Department grant	6,715 400,000	200,000
Community Business Development Corporation		26,631
	1,381,645	501,565
Foundation donations	 100,000	35,000
Individual and corporate donations		
Cash donations received	5,180	87,500
Securities donations received	26,107	 36,457
	31,287	 123,957
Building Restoration Contributions received (Note 11)	\$ 1,512,932	\$ 660,522

# Schedule 2: Statement of Revenue Year Ended December 31, 2023

		2023		2022
GRANT REVENUE				
Federal grants				
Canada Arts Presentation Fund operating grant	\$	15,000	\$	15,000
Canada Arts Presentation Fund programs and support grant	*	22,271	Ψ	40,500
Employment grants		9,122		8,485
Tourism and Hospitality Recovery Program		0,122		17,884
Canada Emergency Wage Subsidy		-		8,205
		46,393		90,074
Provincial grants		10,000		00,074
Communities, Culture and Heritage operating grant		E7 000		27.000
Province of Nova Scotia Sector Impact Support Program grant		57,000		27,000
Culture Innovation Fund - Community Engagement Initiative		3,540		5,000
Culture Innovation Fund - Community Engagement Initiative	***************************************	26,570		-
		87,110		32,000
Municipal grants				
Municipality of Chester District grants		7,500		2,000
Other organizations				
The Sir Christopher Ondaatje Theatre Foundation		27 000		24077
Music Nova Scotia		37,000 9,188		34,077
Canadian Association for the Performing Arts		9,100		6,408
	***************************************		***************************************	571
		46,188		41,056
	\$	187,191	\$	165,130
FUNDRAISING REVENUE				
Playhouse Party ticket sales	\$	29,202	\$	40.672
Raffle ticket sales	Ψ	4,275	Φ	40,673 6,382
Auction		24,600		0,362
Putting Golf Game		440		-
Less: bank fees		(297)		-
	\$		6	47.055
	φ	58,220	\$	47,055
OTHER REVENUE				
General Fund				
Sale of goods	\$	6,617	\$	663
Theatre rentals		308		207
Other		872		61
	\$	7,797	\$	931
		1	_	441

		2023		2022	
ADVERTISING					
Advertising and promotion  Design, printing and signage	\$	36,995 7,621	\$	20,659 150	
	\$	44,616	\$	20,809	
DIN DING CONTRACTOR					
BUILDING OPERATIONS General fund					
Cleaning	\$	E 000	•		
Heat and lights	Ф	5,000 5,580	\$	1 005	
Insurance		5,990		1,865 3,562	
Property tax		2,269		1,349	
Repairs and maintenance		478		1,549	
Security Tomposon office would		791		~	
Temporary office rental Water		10,424		13,767	
vvalei		636	-	**	
	\$	31,168	\$	20,543	
OFFICE					
Office supplies and equipment rental					
Postage and courier	\$	15,431	\$	6,220	
Software and web hosting		1,280 4,177		1,637	
Storage space rental		10,891		2,308 9,790	
Telephone and internet		3,485		3,711	
	\$	35,264	\$	23,666	
	-			20,000	
OTHER EXPENSES					
Bar purchases	\$	6,652	\$	248	
Dues and fees		1,580	*	1,041	
HST expense Meals and entertainment		8,416		5,477	
Merchandise expense		1,644		1,655	
Miscellaneous		377		548	
Processing fees		1,717		259	
Travel		10,819		10,025	
Vehicle		26 2,245		1,095 2,266	
	\$	33,476	\$	22,614	